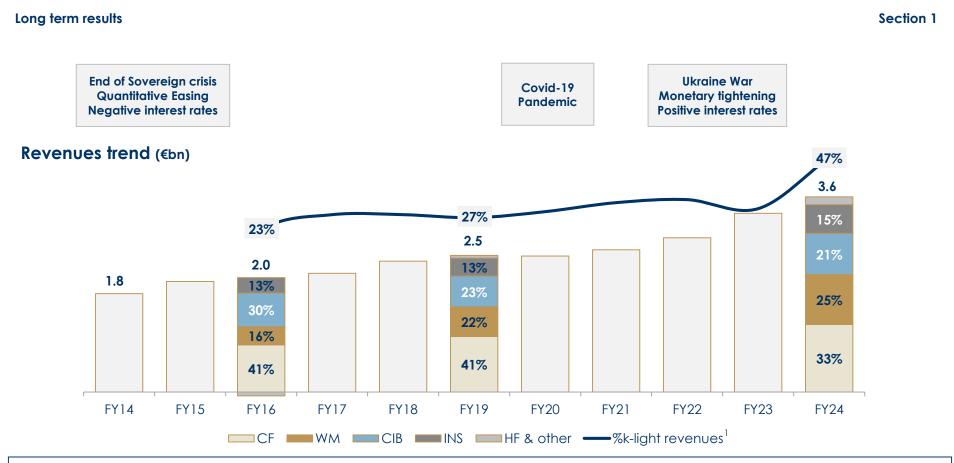


### DOUBLING OUR REVENUES ... GROWTH DELIVERED IN ALL MACRO SCENARIOS AND DESPITE CRISIS



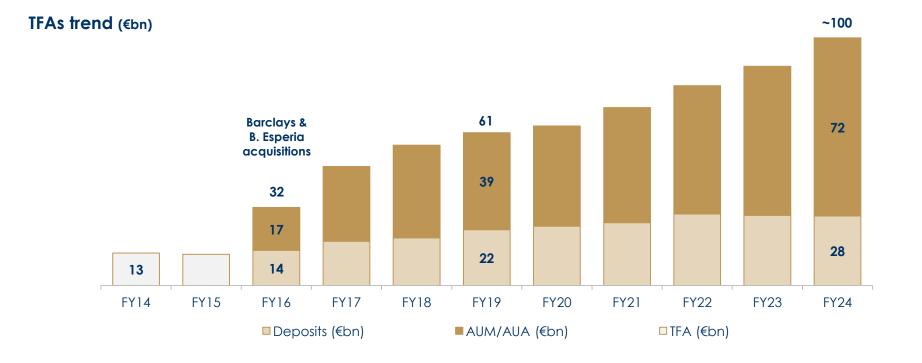
- ♦ In the last decade we have doubled our revenues to €3.6bn, consistently achieving our targets
- ◆ All business segments have been enlarged, contributing positively to growth and profitability
- Revenue quality enhanced by broader diversification and growing contribution from capital-light activities

2



# BACKED BY AN INCREASING FOCUS ON K-LIGHT BUSINESSES...

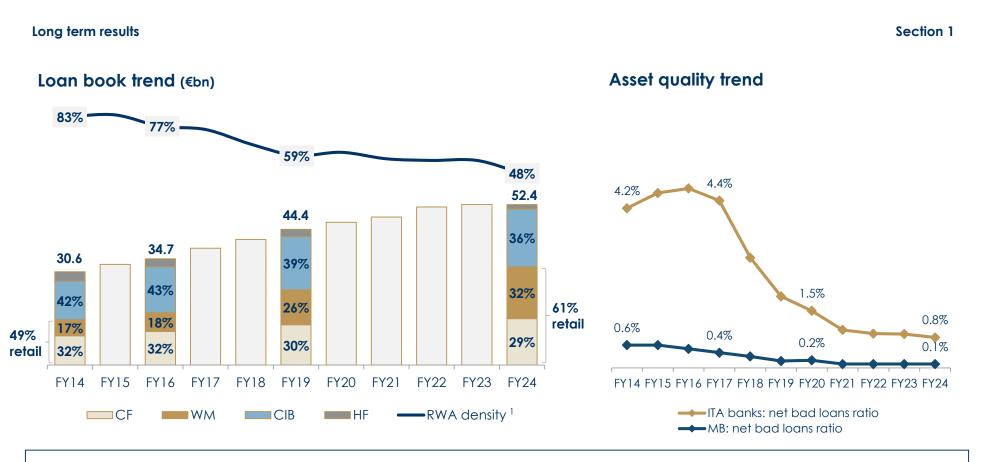




 Since 2016, when Mediobanca effectively entered in the WM business, TFAs have tripled (to approx. €100bn) due to MB Private-Investment Banking model adoption, and significant investment in distribution and acquisitions



## VALUE-DRIVEN ASSET GROWTH...



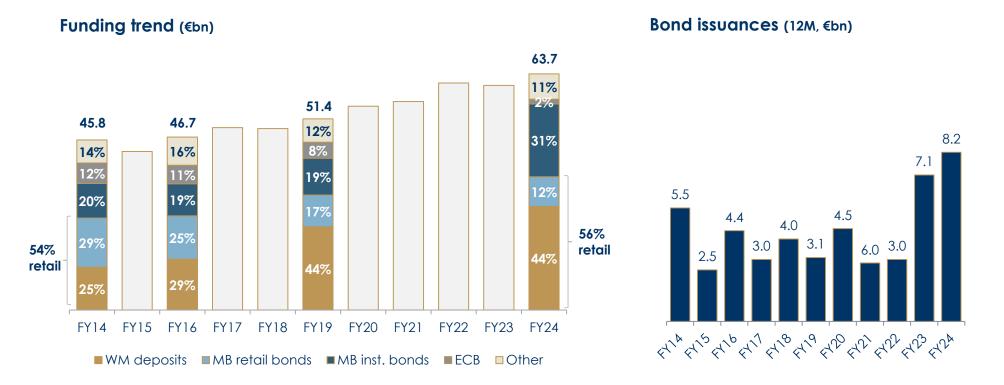
- In the last 10Y MB loan book increased by more than €20bn to €52bn, becoming more diversified with a higher retail share from 49% to 61% (increased mainly in WM)
- RWA density reduced from 83% to 48% due to ongoing capital absorption optimization mainly in CIB
- The selective and value-driven approach that has always characterized our loan origination policy allowed to maintain a healthy and best-in-class asset quality, without recurring to any large NPL disposal



4

### AND AMPLE AND DIVERSIFIED FUNDING...

Long term results



- In the last decade Group funding increased by almost €20bn to €64bn, backed by solid WM deposits growth whose contribution to Group funding almost doubled from 25% to 44%
- Access to bond market has always been wide even during crisis periods, with a mix that has evolved over time in favour of the
  institutional component
- Reliance on ECB funding has always been contained and reduced to 2% of Group funding as at June 2024

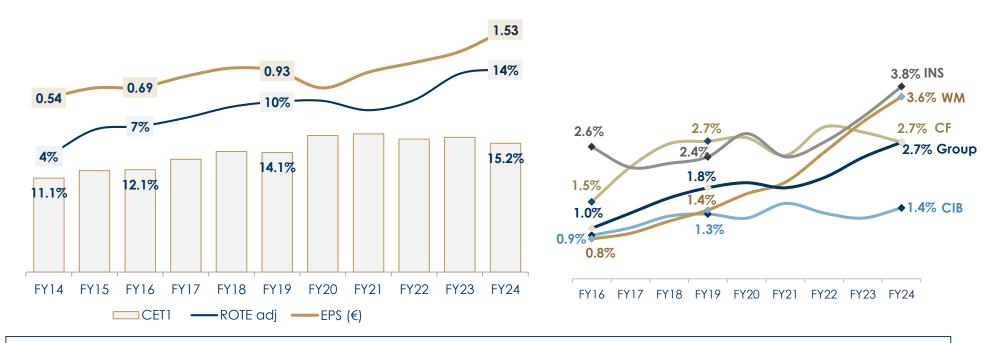


## **INCREASING OUR EARNINGS, PROFITABILITY AND CAPITAL...**

### Long term results

Section 1

### CET1 ratios, ROTE and EPS trend (%, €)



RoRWA trend (%)

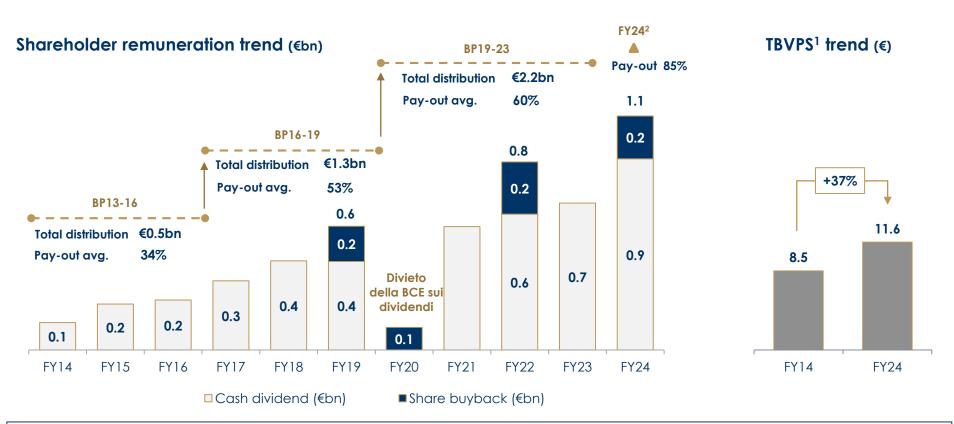
- Capital generation has enabled solid CET1 ratios, without capital increases
- Earnings per share increased steadily due to a combination of organic growth, acquisitions and share buybacks
- Profitability ramped up sustainably, mainly driven by WM



### OFFERING STRONG RETURNS TO OUR SHAREHOLDERS ...

Long term results

7



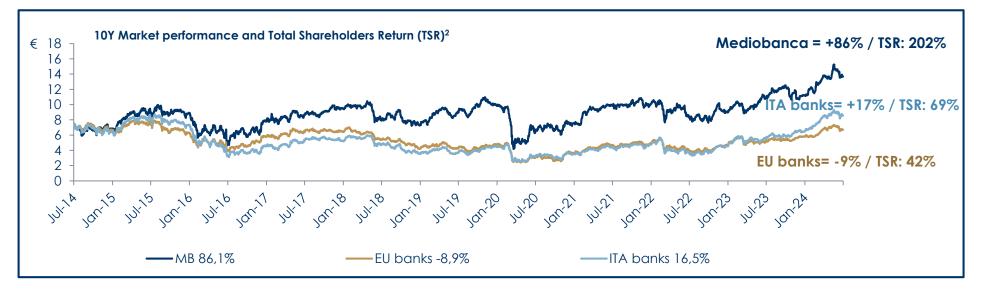
- Shareholder remuneration increased to 85% total payout in FY24
- Over €5bn distributed in last 10Y, of which €1.1bn in the first year of BP23-26 (which envisages a cumulated distribution of €3.7bn in 3Y)
- In the last decade tangible book value per share has also increased by 37% to €11.6
  - TBV= Shareholders' equity net of intangibles, dividend accrual for the period and minorities
     BP23-26 shareholders' distribution target is €3.7bn over 3Y, o/w €2.7bn of cash dividend (equivalent to 70% cash payout) plus €1bn of share buyback



### OUTPERFORMING THE SECTOR IN TERMS OF STOCK MARKET PERFORMANCE (TSR 202%)

#### Long term results

€	June 2014	June 2015	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021	June 2022	June 2023	June 2024
Annual cash DPS <sup>1</sup>	0.15	0.25	0.27	0.37	0.47	0.47	<b>0</b> <sup>1</sup>	0.66	0.75	0.85	1.07
Total dividend paid	127m	213m	231m	320m	413m	410m	0	571m	629m	715m	885m
Stated payout	27%	36%	38%	43%	48%	50%	0%	70%	70%	70%	85%
Share buyback	-	-	-	-	-	163m	106m	-	241m	-	198m
Group net profit	465m	590m	605m	750m	864m	823m	600ml	808m	907m	1,026m	1,273m
CET1 <sup>2</sup>	11.1%	12.0%	12.1%	13.3%	14.2%	14.1%	16.1%	16.3%	15.7%	15.9%	15.2%
No.shares (m)	861	867	871	881	887	887	887	887	865	849	833



8



## **GROUP LAST 10Y EVOLUTION**

### Long term results

9

(€ m)	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Net interest income	1,087	1,143	1,207	1,288	1,359	1,396	1,442	1,415	1,479	1,801	1,985
Net treasury income	45	207	133	121	157	197	136	197	162	206	172
Net fee income	424	472	450	523	622	611	630	745	851	844	939
Equity-accounted companies	264	224	257	264	280	321	304	272	359	454	510
Total income	1,819	2,045	2,047	2,196	2,419	2,525	2,513	2,628	2,851	3,305	3,607
Operating costs	(791)	(847)	(892)	(1,024)	(1,115)	(1.162)	(1,189)	(1,238)	(1,312)	(1,413)	(1,542)
Loan loss provisions	(736)	(533)	(419)	(317)	(247)	(223)	(375)	(249)	(243)	(270)	(252)
Operating profit	292	666	736	855	1,057	1,140	949	1,142	1,296	1,621	1,813
Other income (losses)	209	92	1	59	39	(56)	(154)	(37)	(127)	(193)	(76)
Profit before tax	501	757	736	914	1,096	1,084	795	1,104	1,169	1,428	1,736
Net profit	465	590	605	750	864	823	600	808	907	1,027	1,273
	10 700	1 4 7 7 7 7	1 ( 000		10.007	10 750	10 7/0	14410	14405	1 ( 000	10 (77
Treasury, AFS and HTM	19,789	14,777	16,322	16,455	13,327	12,759	13,760	14,418	16,685	16,293	18,677
Treasury, AFS and HTM Equity investments	2,871	14,777 3,411	16,322 3,163	3,037	3,211	3,260	13,760 3,205	14,418 3,703	16,685 3,158	3,564	3,789
,											
Equity investments	2,871	3,411	3,163	3,037	3,211	3,260	3,205	3,703	3,158	3,564	3,789
Equity investments Loans to customers	2,871 30,552	3,411 32,890	3,163 34,739	3,037 38,191	3,211 41,128	3,260 44,394	3,205 46,685	3,703 48,414	3,158 51,701	3,564 52,549	3,789 52,447
Equity investments Loans to customers Funding	2,871 30,552 45,834	3,411 32,890 42,711	3,163 34,739 46,658	3,037 38,191 49,121	3,211 41,128 48,893	3,260 44,394 51,393	3,205 46,685 54,917	3,703 48,414 56,156	3,158 51,701 61,169	3,564 52,549 60,506	3,789 52,447 63,670
Equity investments Loans to customers Funding Shareholders' equity	2,871 30,552 45,834 7,942	3,411 32,890 42,711 8,867	3,163 34,739 46,658 8,922	3,037 38,191 49,121 9,192	3,211 41,128 48,893 9,732	3,260 44,394 51,393 9,899	3,205 46,685 54,917 9,740	3,703 48,414 56,156 11,101	3,158 51,701 61,169 10,749	3,564 52,549 60,506 11,429	3,789 52,447 63,670 11,243
Equity investments Loans to customers Funding Shareholders' equity RWAs	2,871 30,552 45,834 7,942 58,744	3,411 32,890 42,711 8,867 59,577	3,163 34,739 46,658 8,922 53,862	3,037 38,191 49,121 9,192 52,709	3,211 41,128 48,893 9,732 47,363	3,260 44,394 51,393 9,899 46,310	3,205 46,685 54,917 9,740 48,030	3,703 48,414 56,156 11,101 47,159	3,158 51,701 61,169 10,749 50.378	3,564 52,549 60,506 11,429 51,432	3,789 52,447 63,670 11,243 47,622
Equity investments Loans to customers Funding Shareholders' equity RWAs No. of staff	2,871 30,552 45,834 7,942 58,744 3,570	3,411 32,890 42,711 8,867 59,577 3,790	3,163 34,739 46,658 8,922 53,862 4,036	3,037 38,191 49,121 9,192 52,709 4,798	3,211 41,128 48,893 9,732 47,363 4,717	3,260 44,394 51,393 9,899 46,310 4,805	3,205 46,685 54,917 9,740 48,030 4,920	3,703 48,414 56,156 11,101 47,159 4,921	3,158 51,701 61,169 10,749 50.378 5,016	3,564 52,549 60,506 11,429 51,432 5,227	3,789 52,447 63,670 11,243 47,622 5,443

