

ANNEX A

PROXY FORM

FOR THE SOLICITATION OF PROXIES PROMOTED BY MEDIOBANCA S.p.A.

In relation to the Prospectus for the Solicitation published on 27 September 2023

This Proxy Form was updated on 5 October 2023

Mediobanca – Banca di Credito Finanziario S.p.A. ("Mediobanca", the "Promoter", the "Issuer", or the "Company"), a company incorporated under Italian law with registered office at Piazzetta Enrico Cuccia 1, Milan, Italy, tax identification code and registration no. in the Milan Companies' Register 00714490158, registered as a bank and a banking group under registration no. 10631, and parent company of the Mediobanca Banking Group, intends to promote a proxy solicitation with reference to the Annual General Meeting, ordinary and extraordinary, of shareholders in Mediobanca (the "AGM"), called to take place in a single session on 28 October 2023, by the means and on the terms set forth in the Notice of Meeting published on its website on 15 September 2023.

The proxy must reach the Promoter, via Morrow Sodali S.p.A. (the "**Appointed Party**") by and no later than 11.59 p.m. on 26 October 2023, by one of the following means:

- By email to the following address: <u>assemblea.mediobanca@investor.morrowsodali.com</u>
- By certified email (PEC) to the following address: morrowsodali@legalmail.it
- By post via a letter sent by recorded delivery, courier or delivered by hand, to the following address:

Morrow Sodali S.p.A. Via XXIV Maggio, 43 00187 Rome Italy

Marked for the attention of: Retail Department.

The proxy may be rescinded at any time by issuing a declaration in writing for the Promoter's attention, by and no later than 11.59 p.m. on 26 October 2023 and in any case by the day prior to the day set for the AGM, by the following means:

- ♦ By **email** to the following address: <u>assemblea.mediobanca@investor.morrowsodali.com</u>
- ♦ By certified email (PEC) to the following address: morrowsodali@legalmail.it
- By post via a letter sent by recorded delivery, courier or delivered by hand, to the following address:

Morrow Sodali S.p.A. Via XXIV Maggio, 43 00187 Rome Italy

Marked for the attention of: Retail Department.



The signing of this form shall not entail any expense for the party issuing the proxy

Individual issuing the proxy

The undersi	igned		(name ar	nd surname)
born at	on	, resident in		(city),
in				(address)
Tax identific	cation code			
Tel. no	;	email		
(pled	ase attach photocopy of valid	ID document for the	person issuing the	proxy)
	Entity	issuing the proxy		
			(entity corpor	rate name)
with registe	red office in in			(city)
				(address)
	identification			P.IVA
	; er			
	nted by the representative-at-l			
Register or	following documentation: pho the special powers of attorney at the company vested in the	or other such deed	which shows clear	y the powers
=	ne company/other entity); a p		-	
	as being authorized to vote at t neir capacity as:	he ordinary AGM as a	at 19 October 2023	(the "Record
-	the shares, secured credito egal representative or attorne		-	, custodian,
To be comp	pleted at the issuing party's dis	scretion:		
	ification normediary)	(reference	to notification iss	ued by the



- Identification codes, if any

HAVING NOTED the possibility that the proxy being issued to the Promoter contains voting instructions on only some of the proposals for the items on the agenda;

HAVING NOTED THAT, pursuant to Article 138(2) of the Regulations for Issuers, where the voting instructions issued by the solicited party do not conform to the Proposals made by the Promoter, the latter shall proceed to vote, via the Appointed Party, in accordance with the instructions received, even if these differ from the Proposals referred to above; accordingly, if the solicited party has issued a proxy to vote on proposals which differ – *inter alia* in relation to the list of candidates for appointment to the Board of Directors – from those formulated by the Promoter, the Appointed Party shall proceed to vote in absolute accordance with the instructions received from the party that adhered to the Solicitation;

HAVING SEEN the reports by the Board of Directors of Mediobanca on the items on the agenda for the AGM as ordinary business and the Proposals or proposed resolutions contained in them;

HAVING SEEN the Prospectus regarding the Solicitation, with reference in particular to the possible existence of conflicts of interest;

HEREBY DELEGATES

the Promoter, and on its behalf the Appointed Party for the Solicitation and collection of proxies and exercise of voting rights with registered office in Via XXIV Maggio 43, Rome, Italy, or, each of the following persons indicated by the Appointed Party, in relation to whom, so far as Mediobanca is aware, none of the situations referred to in Article 135-decies of Italian Legislative Decree no. 58 of 24 February 1998 (the "Italian Finance Act") applies:

- Andrea Di Segni, born in Rome on 17/4/1966, tax identification code DSGNDR66D17H501N
- Fabio Bianconi, born in Urbino on 14/5/1980, tax identification code BNCFBA80E14L500I
- Renato Di Vizia, born in Capaccio (Salerno) on 26/8/1970, tax identification code DVZRNT70M26B644G
- Iolanda Casella, born in Salerno on 18/11/1982, tax identification code CSLLND82S58H703T

to participate in and v	ote at the AGM referred to above as per the instructions pro-	vided below
with reference to		shares
recorded in securities	deposit account no	
held with (depository	bank)	
ARI bank code	CAR hank code	

Shareholders are reminded that under Article 135-novies of the Italian Finance Act, if the shareholder owns shares deposited in different securities deposit accounts, they may issue a proxy to a different representative for each securities deposit account, or alternatively appoint a single representative for all the accounts.



A) RESOLUTIONS COVERED BY THE SOLICITATION

The Promoter intends to perform the Solicitation for proxies to vote in respect of the following items on the agenda for the AGM as ordinary business:

Item no. 2. a) on the agenda for the AGM - Ordinary business - **Appointment of Board of Directors for 2024-26 three-year period – Establishment of number of Directors**:

□ ISSUES A PROXY TO VOTE IN FAVOUR OF THE PROPOSAL put forward by the Promoter to establish the number of Directors on the new Board as fifteen
□ ISSUES A PROXY TO VOTE FOR A DIFFERENT PROPOSAL , namely
namely
□ ISSUES A PROXY TO VOTE AGAINST ALL THE PROPOSALS regarding item no. 2 a) on the agenda – Ordinary business
□ ISSUES A PROXY TO ABSTAIN from voting on item no. 2. a) on the agenda – Ordinary business
□ ISSUES NO PROXY

Item no. 2. b) on the agenda for the AGM – Ordinary business - **Appointment of Board of Directors for 2024-26 three-year period – Appointment of Directors**:

☐ ISSUES A PROXY TO VOTE IN FAVOUR OF THE PROPOSAL PUT FORWARD BY THE PROMOTER, NAMELY, OF LIST NO. 1 SUBMITTED BY THE BOARD OF DIRECTORS, CONTAINING THE FOLLOWING CANDIDATES:

- 1. Renato Pagliaro
- 2. Alberto Nagel
- 3. Laura Cioli (*)
- 4. Valérie Hortefeux (*)
- 5. Francesco Saverio Vinci



- 6. Laura Penna (*)
- 7. Vittorio Pignatti Morano (*)
- 8. Angel Vilà Boix (*)
- 9. Virginie Banet (*)
- 10. Marco Giorgino (*)
- 11. Mana Abedi (*)
- 12. Maximo Ibarra (*)
- 13. Simonetta Iarlori (*)
- 14. Mimi Kung (*)
- 15. Stefano Parisse (*)
- (*) Independent Directors
- □ ISSUES A PROXY TO VOTE FOR LIST NO. 2 SUBMITTED BY DELFIN S.À R.L.
- □ ISSUES A PROXY TO VOTE FOR LIST NO. 3
 SUBMITTED BY A GROUP OF INVESTORS
- □ ISSUES A PROXY TO VOTE AGAINST ALL THE LISTS submitted
- $\ \square$ ISSUES A PROXY **TO ABSTAIN** from voting on item no. 2. b) on the agenda
- □ ISSUES NO PROXY

Item no. 2. c) on the agenda for the AGM – Ordinary business - **Appointment of Board of Directors for 2024-26 three-year period – Establishment of their annual remuneration**:

THE PROPOSAL put forward by the Promoter to establish the gross annual remuneration payable to the Board as €2,500,000
□ ISSUES A PROXY TO VOTE FOR A DIFFERENT PROPOSAL , namely
□ ISSUES A PROXY TO VOTE AGAINST ALL THE PROPOSALS regarding Item no. 2 c) on

the agenda – Ordinary business

□ ISSUES A PROXY TO VOTE IN FAVOUR OF



□ ISSUES A PROXY **TO ABSTAIN FROM VOTING** on item no. 2. c) on the agenda

□ ISSUES NO PROXY

B) Section not applicable as the Promoter is also the Company and the Issuer.

C) OTHER RESOLUTIONS (not covered by the Solicitation)

Ordinary business

- 1. Financial statements as at 30 June 2023, Board of Directors' review of operations and external auditors' report; report by the Statutory Audit Committee:
- a. Approval of financial statements for the year ended 30 June 2023
- □ IN FAVOUR □ AGAINST □ ABSTAIN □ NO PROXY ISSUED
- b. Allocation of profit for the year and distribution of dividend
- □ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED
- 3. Appointment of Statutory Audit Committee for 2024-26 three-year period:
- a. Appointment of Directors and Committee Chairperson
- □ IN FAVOUR OF LIST NO. 1 SUBMITTED BY SHAREHOLDER DELFIN S.À R.L.
- □ IN FAVOUR OF LIST NO. 2 SUBMITTED BY A GROUP OF INVESTORS
- □ AGAINST 1 □ ABSTAIN 1□ NO PROXY ISSUED
- b. Establishment of their annual remuneration
- □ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED
- 4. Proposed authorization to buy and dispose of treasury shares.
- □ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED
- 5. Remuneration:
- a. Group Remuneration Policy and Report Section I Mediobanca Group Remuneration Policy FY 2023-24
- □ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED
- b. Group Remuneration Policy and Report Resolution not binding on Section II Group Remuneration Report FY 2022-23
- □ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED



c. 2023-24 incentivization system based on financial instruments (annual performance share scheme)

□ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED

- d. Long-Term Incentive (LTI) Plan 2023-26 based on financial instruments
- □ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED
- e. Employee Share Ownership and Coinvestment Plan 2023-2026 ("ESOP 2023-26") for Mediobanca Group Staff

□ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED

Extraordinary business

1. Cancellation of treasury shares with no reduction of share capital; Article 4 of the company's Articles of Association to be amended accordingly and related resolution

□ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED

2. Authorization to the Board of Directors pursuant to Article 2443 of the Italian Civil Code to increase the Company's share capital free of charge through the issue of up to 3 million ordinary shares to be reserved to Mediobanca Group employees who are recipients of the Long-Term Incentive Plan 2023-26 included as item no. 5 d) on the agenda as ordinary business; Article 4 of the company's Articles of Association to be amended accordingly and related resolution

□ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED

3. Authorization to the Board of Directors pursuant to Article 2443 of the Italian Civil Code to increase the Company's share capital free of charge through the issue of up to 1 million ordinary shares to be reserved for use in connection with the Employee Share Ownership Plan 2023-26 included as item no. 5 e) on the agenda as ordinary business; Article 4 of the company's Articles of Association to be amended accordingly and related resolution

□ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED

4. Proposal to amend Article 33 of the company's Articles of Association (interim dividend); related resolutions

□ IN FAVOUR OF THE BOARD'S PROPOSAL □ AGAINST □ ABSTAIN □ NO PROXY ISSUED

1) AGAINST or ABSTAIN for all lists

If **circumstances unknown** (*) at the time when the proxy is issued materialize, the undersigned, with reference to:

Item no. 1. a) on the agenda for the AGM – Ordinary business:

□ CONFIRMS THE INSTRUCTIONS

☐ REVOKES THE INSTRUCTIONS(**)

AMENDS THE INSTRUCTIONS:



	□ IN FAVOUR	
	- AGAINST	
	- ABSTAIN	
Iter	m no. 1. b) on the agenda for the AGM – Ordinary business:	
o C	CONFIRMS THE INSTRUCTIONS	
□ R	REVOKES THE INSTRUCTIONS(**)	
AM	MENDS THE INSTRUCTIONS:	
	□ IN FAVOUR	
	- AGAINST	
	- ABSTAIN	
Iter	m no. 3. a) on the agenda for the AGM – Ordinary business:	
o C	CONFIRMS THE INSTRUCTIONS	
□ R	REVOKES THE INSTRUCTIONS (**)	
AM	MENDS THE INSTRUCTIONS:	
	IN FAVOUR OF LIST NO FOR THE APPOINTMENT OF CANDIDATES TO THE STATUTO	RY
	AUDIT COMMITTEE SUBMITTED BY	
	AGAINST ALL THE LISTS	
	ABSTAIN	
Iter	m no. 3. b) on the agenda for the AGM – Ordinary business:	
o C	CONFIRMS THE INSTRUCTIONS	
□ R	REVOKES THE INSTRUCTIONS (**)	
AM	MENDS THE INSTRUCTIONS:	
	IN FAVOUR	
	IN FAVOUR OF A DIFFERENT PROPOSAL FROM THE ONE PUT FORWARD BY THE BOARD,	
naı	mely	•••
ΠА	ABSTAIN	
Iter	m no. 4 on the agenda for the AGM – Ordinary business:	
пС	CONFIRMS THE INSTRUCTIONS	
□ R	REVOKES THE INSTRUCTIONS (**)	
AM	MENDS THE INSTRUCTIONS:	



	IN FAVOUR
	AGAINST
	ABSTAIN
Item n	o. 5. a) on the agenda for the AGM – Ordinary business:
□ CON	FIRMS THE INSTRUCTIONS
□ REVO	DKES THE INSTRUCTIONS(**)
AMENI	OS THE INSTRUCTIONS:
	IN FAVOUR
	AGAINST
	ABSTAIN
Item n	o. 5. b) on the agenda for the AGM – Ordinary business:
□ CON	FIRMS THE INSTRUCTIONS
□ REVO	OKES THE INSTRUCTIONS(**)
AMENI	OS THE INSTRUCTIONS:
	IN FAVOUR
	AGAINST
	ABSTAIN
Item n	o. 5. c) on the agenda for the AGM – Ordinary business:
□ CON	FIRMS THE INSTRUCTIONS
□ REVO	OKES THE INSTRUCTIONS (**)
A	MENDS THE INSTRUCTIONS:
	IN FAVOUR
	AGAINST
	ABSTAIN
Item n	o. 5. d) on the agenda for the AGM – Ordinary business:
□ CON	FIRMS THE INSTRUCTIONS
□ REVO	OKES THE INSTRUCTIONS (**)
AMENI	OS THE INSTRUCTIONS:
	IN FAVOUR
	AGAINST



□ ABSTAIN Item no. 5. e) on the agenda for the AGM – Ordinary business: □ CONFIRMS THE INSTRUCTIONS ☐ REVOKES THE INSTRUCTIONS(**) AMENDS THE INSTRUCTIONS: □ IN FAVOUR AGAINST □ ABSTAIN Item no. 1 on the agenda for the AGM – Extraordinary business: □ CONFIRMS THE INSTRUCTIONS ☐ REVOKES THE INSTRUCTIONS(**) AMENDS THE INSTRUCTIONS □ IN FAVOUR AGAINST □ ABSTAIN Item no. 2 on the agenda for the AGM – Extraordinary business: □ CONFIRMS THE INSTRUCTIONS ☐ REVOKES THE INSTRUCTIONS(**) AMENDS THE INSTRUCTIONS: □ IN FAVOUR AGAINST □ ABSTAIN Item no. 3 on the agenda for the AGM – Extraordinary business: □ CONFIRMS THE INSTRUCTIONS ☐ REVOKES THE INSTRUCTIONS(**) AMENDS THE INSTRUCTIONS:

Item no. 4 on the agenda for the AGM – Extraordinary business:

□ IN FAVOUR

AGAINST

□ ABSTAIN



	NFIRMS THE INSTRUCTIONS
□ REVO	OKES THE INSTRUCTIONS(**)
AMENI	DS THE INSTRUCTIONS:
	IN FAVOUR
	AGAINST
	ABSTAIN
be disclo	ses where material circumstances occur, unknown at the time when the proxy was issued and which cannot osed to the solicited party, it is possible to choose between: a) confirming the voting instructions already issued; nding the voting instructions already issued; c) revoking the voting instructions already issued. If no choice is the voting instructions already issued shall be construed as being confirmed.
instruction AGM; ho	cant to Article 138(6) of the Regulations for Issuers, in relation to the proposed resolutions for which no voting ons have been issued, the shares will nonetheless be counted for purposes of establishing a quorum at the owever, the same shares will not be calculated for purposes of establishing the majority and the share of the required for the resolutions to be approved.
	event of amendments or additions to the resolutions submitted to the approval of nolders at the AGM being put to a vote(***) the undersigned, with reference to:
Item n	o. 1. a) on the agenda for the AGM – Ordinary business:
	NFIRMS THE INSTRUCTIONS
□ REVO	OKES THE INSTRUCTIONS (**)
AMENI	DS THE INSTRUCTIONS:
	IN FAVOUR of
	AGAINST
	ABSTAIN
Item n	o. 1. b) on the agenda for the AGM – Ordinary business:
	NFIRMS THE INSTRUCTIONS
□ REVO	OKES THE INSTRUCTIONS(**)
AMENI	DS THE INSTRUCTIONS:
	IN FAVOUR of
	AGAINST
П	ABSTAIN

Item no. 3. a) on the agenda for the AGM – Ordinary business:



□ CONFIRMS THE INSTRUCTIONS		
□ REVOKES THE INSTRUCTIONS(**)		
AMENDS THE INSTRUCTIONS:		
□ IN FAVOUR OF LIST NO FOR THE APPOINTMENT OF CANDIDATES TO THE STATUTORY		
AUDIT COMMITTEE SUBMITTED BY		
□ AGAINST ALL THE LISTS		
□ ABSTAIN		
Item no. 3. b) on the agenda for the AGM – Ordinary business:		
□ CONFIRMS THE INSTRUCTIONS		
□ REVOKES THE INSTRUCTIONS(**)		
AMENDS THE INSTRUCTIONS:		
□ IN FAVOUR of		
□ AGAINST		
□ ABSTAIN		
Item no. 4 on the agenda for the AGM – Ordinary business:		
□ CONFIRMS THE INSTRUCTIONS		
□ REVOKES THE INSTRUCTIONS(**)		
AMENDS THE INSTRUCTIONS:		
□ IN FAVOUR of		
AGAINST		
ABSTAIN		
Item no. 5. a) on the agenda for the AGM – Ordinary business:		
□ CONFIRMS THE INSTRUCTIONS		
□ REVOKES THE INSTRUCTIONS(**)		
AMENDS THE INSTRUCTIONS:		
□ IN FAVOUR of		
AGAINST		
- ABSTAIN		
Item no. 5. b) on the agenda for the AGM – Ordinary business:		

□ CONFIRMS THE INSTRUCTIONS



□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS:
□ IN FAVOUR of
AGAINST
ABSTAIN
Item no. 5. c) on the agenda for the AGM – Ordinary business:
□ CONFIRMS THE INSTRUCTIONS
□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS:
□ IN FAVOUR of
- AGAINST
ABSTAIN
Item no. 5. d) on the agenda for the AGM – Ordinary business:
□ CONFIRMS THE INSTRUCTIONS
□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS:
□ IN FAVOUR of
AGAINST
□ ABSTAIN
Item no. 5. e) on the agenda for the AGM – Ordinary business:
□ CONFIRMS THE INSTRUCTIONS
□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS:
□ IN FAVOUR of
AGAINST
□ ABSTAIN
Item no. 1 on the agenda for the AGM – Extraordinary business:
□ CONFIRMS THE INSTRUCTIONS
□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS



□ IN FAVOUR of
- AGAINST
- ABSTAIN
Item no. 2 on the agenda for the AGM – Extraordinary business:
□ CONFIRMS THE INSTRUCTIONS
□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS:
□ IN FAVOUR of
- AGAINST
ABSTAIN
Item no. 3 on the agenda for the AGM – Extraordinary business:
□ CONFIRMS THE INSTRUCTIONS
□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS:
□ IN FAVOUR of
- AGAINST
- ABSTAIN
Item no. 4 on the agenda for the AGM – Extraordinary business:
□ CONFIRMS THE INSTRUCTIONS
□ REVOKES THE INSTRUCTIONS(**)
AMENDS THE INSTRUCTIONS:
□ IN FAVOUR of
- AGAINST
□ ABSTAIN

^(**) Pursuant to Article 138(6) of the Regulations for Issuers, in relation to the proposed resolutions for which no voting instructions have been issued, the shares will nonetheless be counted for purposes of establishing a quorum at the AGM; however, the same shares will not be calculated for purposes of establishing the majority and the share of the capital required for the resolutions to be approved.

^(***) In cases where amendments or additions to the resolutions submitted to the approval of shareholders at the AGM are required, it is possible to choose between: a) confirming the voting instructions already issued; b) amending the voting instructions already issued; c) revoking the voting instructions already issued shall be construed as being confirmed.



The undersigned (surname and name of signatory only if different from the owner of the shares)
is signing the Proxy Form in their capacity as (check relevant box):
\Box Secured creditor; \Box receiver of contango; \Box Usufructuary; \Box Custodian; \Box Manager; \Box Legal representative or attorney with powers to sub-delegate
PlaceDate
Signature

Mediobanca S.p.A. shall process the data subjects' personal data in accordance with the provisions of the Information Notice on data privacy published on its website at www.mediobanca.com (Governance/General Meetings/General Meeting 2023).